

991 Edison has misled the Commission by asserting that the lower CTCs resulting from these
992 increases will be enough to offset the combined distribution and transmission rate
993 increases themselves. Chart C again looks at the *net* savings totals (total *decreases* in
994 savings, less, total *increases* in savings) and shows these *net* savings decreases as
995 compared to the other model runs described in this testimony.

996
997 **Q. Does Table 3 show how many of AES NewEnergy's customer accounts would be**
998 **better off taking service under Edison's bundled service tariffs?**

999 **A.** Yes. Table 3 shows that customer accounts (representing % of sales volume)
1000 would become more economically served under bundled rates under the situation
1001 portrayed in Case #1. Charts D and E have been included to show these respective
1002 figures to the other model runs described in this testimony. It is reasonable to infer,
1003 therefore that somewhere between one-fourth and one-third of all current delivery
1004 services customers would be forced back to bundled rates if Edison's revenue requests are
1005 approved by the Commission and FERC.

1006
1007 **The Second Customer Impact Analysis**
1008 **Demonstrates That Using The GCI Rate Base And**
1009 **Revenue Requirement Would Reduce The Rate Shock**
1010

1011 **Q. Please describe the results of the second new customer impact model run on AES**
1012 **NewEnergy's customer base (Case #2).**

1013 **A.** Case #2 shows that **all** customer account segments still would **experience higher**
1014 **delivery services charges** under the rate base and revenue requirements determined by
1015 GCI witness Effron. Additionally, **all** customer account segments would again
1016 **experience the same increase in transmission costs** as was found in the previous case.

1017 However, the overall impact upon customers would be much less than under Edison's
1018 proposal.

1019

1020 Q. Please quantify how using the GCI rate base and revenue requirements would
1021 impact AES NewEnergy's customer base?

1022 A. While 11 customer account segments (representing about % of annual sales volume)
1023 will be fortunate enough to find that the CTCs decrease enough to offset the combined
1024 rate increases, **more than half** of AES NewEnergy's customer accounts (%)
1025 representing a great majority of AES NewEnergy's sales volume (%) would see their
1026 **savings diminish** under this set of circumstances as compared to their present savings if
1027 served on the PPO. The average *decrease* in savings these customer accounts would
1028 experience is much lower than under Edison's proposal and is shown to be %. Again,
1029 Charts A and B, respectively, show the relative quantity of customer accounts thus
1030 affected and the average percentage of reduced savings as compared to the other model
1031 runs described in this testimony.

1032

1033 The disparity in savings between those customer accounts that would see a *decrease* in
1034 savings compared to those that would experience an *increase* in savings is less than it
1035 was before, but is still significant in this case. The Case #1 summary line on Table 3
1036 shows that the total amount of *increased* annual savings for those accounts which would
1037 benefit is about \$. Meanwhile, the total amount of *decreases* in annual savings for
1038 those accounts whose savings would diminish exceeds \$. This is a ratio of savings
1039 *decreases* to savings *increases* in this case of 73 to 1. Again, even under this lowered
1040 distribution revenue scenario the lower CTCs resulting from these increases will not be
1041 enough to offset the combined distribution and transmission rate increases themselves.

1042 Chart C looks at the *net* savings totals (total *decreases* in savings, less, total *increases* in
1043 savings) and shows these *net* savings decreases as compared to the other model runs
1044 described in this testimony.

1045
1046 **Q. Based upon this analysis, how many of AES NewEnergy's customer accounts would**
1047 **be better off taking service under Edison's bundled service tariffs?**

1048 **A.** Table 3 shows that customer accounts (representing % of sales volume) would
1049 become more economically served under bundled rates under the situation portrayed in
1050 Case #2. Charts D and E have again been included to show these respective figures to the
1051 other model runs described in this testimony.

1052
1053 **The Third Customer Impact**
1054 **Analysis Demonstrates That Using The**
1055 **GCI Rate Base And Revenue Requirements**
1056 **And Edison's Current Transmission Rates Would**
1057 **Further Reduce The Adverse Impact of Edison's Proposal**
1058

1059 **Q. Please describe the results of the third new customer impact model run on AES**
1060 **NewEnergy's customer base (Case #3).**

1061 **A.** Case #3 shows that **all** customer account segments would experience the same higher
1062 delivery services costs as Case #2 (but less so than Case #1) under the current rate
1063 structure modified to reflect the revenue requirement determined by GCI witness Mr.
1064 Effron. However, in this situation, no customer account segments would see an increase
1065 in transmission costs since transmission are assumed in this case to stay the same as they
1066 are currently. Case #3 shows that in this situation, 20 customer account segments
1067 (representing about % of annual sales volume) will be fortunate enough to find that
1068 the CTCs decrease enough to offset the distribution rate increase (as transmission rates
1069 have been left at current levels).

1070 Q. Please quantify how this would impact AES NewEnergy's customer base?

1071 A. The corresponding summary line of Table 3 (represented by Case #3) shows that %
1072 of AES NewEnergy's customer accounts representing more than half of AES
1073 NewEnergy's sales volume (%) would see their savings diminish under this set of
1074 circumstances as compared to their present savings if served on the PPO. However, the
1075 average *decrease* in savings these customer accounts would experience has now dropped
1076 to only %. Charts A and B again show the relative quantity of customer accounts thus
1077 affected and the average percentage of reduced savings as compared to the other model
1078 runs described in this testimony.

1079
1080 The gap between savings *decreases* and savings *increases* has now been reduced in this
1081 situation. The Case #3 summary line on Table 3 shows that the total amount of *increased*
1082 annual savings for those customer accounts which would benefit is \$.
1083 Meanwhile, the total amount of *decreases* in annual savings for those accounts whose
1084 savings would diminish is \$. This case demonstrates a much lower ratio of
1085 savings *decreases* to savings *increases* of 3.8 to 1. In this case, the lower CTCs resulting
1086 from the distribution rate increase based on Mr. Effron's revenue requirement will nearly
1087 offset this distribution rate increase when the transmission rates stay constant. Only
1088 under this scenario, would Edison's claim of impact absorption by CTCs be at all
1089 legitimate. Chart C again looks at the *net* savings totals (total *decreases* in savings, less,
1090 total *increases* in savings) and shows these *net* savings decreases as compared to the
1091 other model runs described in this testimony.

1092 Q. Based upon this analysis, how many of AES NewEnergy's customer accounts would
1093 be better off taking service under Edison's bundled service tariffs?

1094 A. Table 3 now shows that customer accounts (representing % of sales volume) would
1095 become more economically served under bundled rates under the situation portrayed in
1096 Case #3. Charts D and E have again been included to show these respective figures to the
1097 other model runs described in this testimony.

1098
1099 Q. Please summarize the results of AES NewEnergy's revised customer impact study.

1100 A. In the absence of any customer impact study by Edison of its double-barreled rate
1101 increase requests to the Commission and FERC for large increases in delivery services
1102 revenues, the ARES Coalition has carefully assessed, based on available information, the
1103 impact on customers and competition. Edison's customer impact analysis has been
1104 nothing more than a false, repeated assertion that off-setting CTC reductions would
1105 absorb the hit.

1106
1107 Our customer impact study decisively demonstrates that approval of Edison's rate
1108 increase improperly would result in rate shock. However, the overall rate shock to
1109 customers could be reduced if the Commission were to adopt a reduced revenue
1110 requirement, consistent with the recommendation of GCI witness Effron.

1111
1112 The key findings are:

- 1113 • If the Commission and FERC were to approve Edison's revenue requirements
1114 request, even while rejecting Edison's various market upsetting rate design changes,
1115 customers accounting for nearly all (%) delivery services load would see increased
1116 rates overall. On average, about half (%) of the expected 8% mitigation factor
1117 savings would be eaten up. In the case of AES NewEnergy specifically, customer

savings would be reduced by \$ million, producing a rate-increase to rate-decrease ratio of 349 to 1. Nearly one-third of all load would end up being better off under frozen bundled rates.

- If the Commission were to reduce Edison's revenue requirements request generally in accordance with adjustments recommended by Staff and Intervenors to a very healthy \$169 million increase and FERC allowed the increase of transmission revenues, customers accounting for % of delivery services load would see increased rates overall. These increases would be less burdensome since about one-tenth of the expected 8% mitigation factor savings would be eaten up. Between % and % of load would be become better off served under bundled rates.
- If the Commission were to reduce Edison delivery services revenues to the \$169 million area and FERC were to reject Edison's accounting gimmick of ignoring past depreciation as recommended by this Commission, customers accounting for % of delivery services load would see rate increases overall. This increase would reduce expected mitigation factor savings of 8% by about . In this case of the analyzed delivery services load would be become better off served under bundled service.

B. EDISON HAS PROPOSED AN INFLATED TEST YEAR THAT INCLUDES ATYPICAL COSTS AND COSTS UNRELATED TO DELIVERY SERVICES

Q. How has Edison responded to your citation of statements by Edison officials prior to the filing of this case acknowledging that its spending in 1999 and 2000 was far out of the ordinary and that the large expenditures were due, at least in part, to past neglect?

A. Edison's response to our citations has been interesting, to say the least, and makes the need for a careful investigation and audit painfully clear. Edison reveals a very selective approach to what it sees as its responsibility to level with the Commission and the public. In response to questions concerning an article written by Edison T&D Vice President Carl Segneri that discussed unusual expenses for investment and maintenance efforts to

1150 cure past neglect of its distribution system, Edison avoided answering the question by
1151 claiming that Mr. Segneri's statements did not meet legal standards for inclusion in the
1152 case. (See Edison's Response to ARES Coalition Data Request Item 6.01, which is
1153 attached hereto and made a part hereof as Appendix D.) It is unclear whether Edison will
1154 also seek to now distance itself from the following aforementioned statement of Mr.
1155 Rowe, the co-CEO of Exelon:

1156 "this will **not cost ratepayers anymore money** because we have fixed
1157 rates. This is our problem. We'll fix it ourselves."
1158

1159 (See Edison Response to ARES Coalition Data Request 3.05.) (Emphasis added.) The
1160 essence of the Edison response is that when Edison officials are speaking candidly in
1161 trade publications to the industry or in press conferences to the public, one truth will be
1162 told. When testifying to the Commission under oath, some other truth will be told. Only
1163 a careful, Commission controlled and supervised audit can bring the required level of
1164 credibility to the situation.

1165
1166 **Q. To what extent are extraordinary costs being included in Edison's test year?**

1167 **A.** Even at this stage, it is not entirely clear. However, Staff and Intervenors have identified
1168 a number of expense items that appear to be extraordinary costs and that should not
1169 properly be included in rates for the purpose of recurring recovery through delivery
1170 services charges. Here are few examples that illustrate what appears to be a practice by
1171 Edison of using the historical test year to include one-time costs, including but not
1172 limited to:

- 1173 • Jefferson substation refurbishment;
- 1174 • Implementation of its 2000 Summer Readiness Program;
- 1175 • Data Conversion;

- 1176 • Extraordinary Emergency Restoration of Power expenses; and
- 1177 • A ten-fold increase in its incentive compensation in the first year of a merger.

1178 (See GC Ex. 2.0 at 15-19; Edison Ex. 23.0 at 35.)

1179

1180 Q. To what extent has Edison included in its delivery services rate increase, costs that
1181 are unrelated to delivery services or that Edison has not demonstrated are related to
1182 delivery services?

1183 A. Again, the extent of Edison's effort to include costs unrelated to delivery services is not
1184 entirely clear. As already discussed, Edison has sought the imputation to delivery
1185 services claimed, yet highly speculative, supply price risk equity costs arising out of
1186 future POLR obligations and the voluntary divestment of its generation assets. Beyond
1187 this, however, are other examples.

1188

1189 For instance, in his rebuttal testimony, Edison witness Hill discusses the inclusion in
1190 expenses proposed for recovery, \$3.9 million related to the clean up of Manufactured Gas
1191 Plants (MGP). (See Edison Ex. 23.0 at 16.) Mr. Hill makes no argument as to how or
1192 why these expenses have anything at all to do with delivery services. Edison must prove
1193 that this expenses is related to providing the services defined as "delivery services" in the
1194 Customer Choice Act. (See 220 ILCS 5/16-102; -108.) Absent such proof, such costs
1195 must be disallowed and relegated to recovery through the CTC.

1196

1197 Q. Please address the question of the normalization of test year expenses.

1198 A. The direct testimony of Staff and Intervenors underscores the reality that Edison's 2000
1199 test year was atypical in many respects. (See, e.g., GC Ex. 2.0 at 15-19; GC Ex. 2.0 at 2-
1200 6 (Supplemental).) To the extent that the Commission were to accept Edison's 2000 test

1201 year expenses as proposed it would be in the face of two unique conditions that have
1202 never been in place before in Illinois utility regulation. These two conditions exacerbate
1203 the potential for excess revenues flowing from the test year's atypical levels. The first is
1204 that the 1997 Choice Act sets a high firm-wide return on equity ceiling that must be
1205 pierced in order for the Commission to initiate a proceeding to review the company's
1206 rates. For the remainder of the mandatory transition period, the Company could enjoy
1207 such high returns with little fear of Commission intervention to remedy any errors
1208 associated with adopting abnormally high expenditure levels from the test year.

1209
1210 The second condition is that decisions made today by the Commission will indeed
1211 directly affect consideration of the general rate case that Edison is certain to unload on
1212 the Commission in 2005. The direct testimony of Intervenors and the rebuttal testimony
1213 of Edison make clear that much of the structure of the 2000 test year expenses involves
1214 essentially irrevocable choices by the Commission. Edison witnesses attribute much of
1215 the massive increase in expenditures from 1999 to 2000 to mere "accounting changes."
1216 (See Edison Ex. 26.0 at 11; Edison Ex. 24.0 at 10.)). Hiding behind this rather dismissive
1217 wave-of-the-hand explanation is a fundamental allocation decision that the Commission
1218 has been alerted to by Staff and Intervenors.

1219
1220 Q. Would normalization of the test year harm Edison?

1221 A. No. The testimony also shows to the Commission that "disallowing" many of these
1222 supposed costs would not, in fact, deprive Edison of full recovery of its costs on a
1223 prospective basis. First, atypical expenses appear in a number of cases to be one-time
1224 extraordinary expenditures that were incurred to respond to utility imprudence, these
1225 asserted "costs" will not be repeated on an annualized basis. (See, e.g., GC Ex. 2.0 at 15-

1226 19.) (See also GC Ex. 2.0 at 2-6 (Supplemental).) Such costs have never been
1227 considered eligible for recovery over and over again by inclusion in a test year. Second,
1228 with respect to costs reallocated or "re-functionalized" from supply production to
1229 delivery services, the Commission can provide for their full recovery through the
1230 functioning of the CTC just as it has done for the past two years.

1231
1232 **C. EDISON IMPROPERLY SEEKS TO SHIFT**
1233 **EXPENSES FROM GENERATION TO DELIVERY SERVICES**
1234 **IN THE WAKE OF THE SALE AND SPIN-OFF OF ITS POWER PLANTS**
1235

1236 **Q. Please explain your position regarding Edison's proposal shift costs from its**
1237 **generation function to its delivery services function?**

1238 **A.** As explained in our direct testimony at pages 35 to 39, following the October 20, 2000
1239 Unicom merger with PECO that resulted in the formation of Exelon last year, the parent
1240 company undertook a restructuring to separate the generation and distribution functions
1241 of Edison. Somewhat later, Edison transferred all of its previously rate based nuclear
1242 generation to an unregulated affiliate -- Exelon Genco. The Commission also should
1243 keep in mind that even though Edison no longer owns generation, it has locked in a rate
1244 for its fuel adjustment clause. Having locked in that rate and reaped the benefits of
1245 shedding its generation, Edison seeks in this proceeding to allocate to delivery services
1246 many of the costs that it previously allocated to production. The Commission must
1247 ensure that delivery services customers are not required to pay for costs actually related
1248 to the power supply function.

1249 Q. Have Edison's witnesses admitted that a large portion of its proposed increase in
1250 delivery services charges is attributable to what Edison witnesses DeCampis and
1251 Voltz has called "accounting changes"?

1252 A. Yes. It has become even more clear from the Edison rebuttal testimony that much of the
1253 proposed increase in delivery services charges is the result of Edison having reclassified
1254 to delivery services expenses previously attributed to the generation and supply function.
1255 This fact was also confirmed by Edison in a response to a data request when Edison
1256 witness Juracek responded that "during 2000, the Company began to record its costs
1257 within business entities that were created through its restructuring effort." (See Edison
1258 Response to IIEC Data Request 3.037.) Of course, these "accounting changes" would
1259 have a very real impact upon delivery services customers rates.
1260

1261 Q. Has Edison provided any rationale in support of its proposed "re-functionalization"
1262 of General Plant and A&G costs?

1263 A. Not really. The Commission "functionalized" these expenses in Edison's 1999 delivery
1264 services proceeding. Now, apparently because Edison has found another way it might be
1265 able to slide through an increase its delivery services rates, Edison suggests that the
1266 Commission revisit the issue. Edison witness Hill suggests at page 6 of his rebuttal
1267 testimony that "The rationale and methodology for the functionalization of General Plant
1268 and A&G costs are described in detail in ComEd Ex. 4.0 as I discussed above and are
1269 subject to full scrutiny by Staff and all of the other parties." Actually, there is very little
1270 in either Mr. Hill's direct or rebuttal testimony that explicates the methodology of the use
1271 of the direct assignment accounting system called the Competitive Business Management
1272 System ("CBMS"). Nor has there been any independent verifications of Edison's correct
1273 use of the CBMS for the first time with respect to its restructured business. In Appendix

1274 B page 2 to his rebuttal testimony, Mr. Hill provides a brief list of factors that may or
1275 may not have been used in direct assignment through CBMS. Further, Mr. Hill asserts
1276 that it would be too expensive and burdensome and of too little informational value to
1277 expect Edison to provide any comparison between the data used in the 2000 test year and
1278 data from 1998 and 1999.

1279

1280 Q. If Edison refuses to allow such a comparison, how can the Commission be assured
1281 that Edison's direct assignment method of functionalization is just and reasonable?

1282 A. Edison has operated under a strategy of "trust us, we would not lead you astray."
1283 Unfortunately, the Commission is being placed in the position of not having the ability to
1284 track or measure the accuracy of Edison's "re-functionalization" of expenses using its
1285 CBMS. Such systems may be complex and considerable employee training is required
1286 for their proper use. Further, year 2000 is the first year CBMS was in use for the claimed
1287 proposal and more time may well be required to assure accuracy.

1288

1289 Q. Do any of the other Edison witnesses offer any meaningful support and verification
1290 for the accuracy of the Edison CBMS system?

1291 A. No. At page 7 of her rebuttal testimony, Edison witness Strobel repeats the statement by
1292 Edison witness Hill that the CBMS should be trusted because Edison's independent
1293 auditor, PricewaterhouseCoopers ("PWC") reviewed the balance sheets and financial
1294 statements that resulted from the use of the CBMS. It is notable that neither Mr. Hill nor
1295 Mrs. Strobel contend that the auditor audited the use of the CBMS itself, but rather only
1296 the balance sheets. There has actually been little genuine opportunity for Staff,
1297 Intervenors or anyone else outside Edison to actually review the methodology and
1298 application of a new direct assignment system, and evaluate the extent of the training

1299 required for Edison employees to accurately record the information. Further, there is no
1300 current ability to compare current and past data in order to discern whether the allocations
1301 resulting from CBMS make good sense. New systems should be vetted at Edison before
1302 the Commission places too much reliance upon them. Edison's difficulties with its new
1303 billing system over the past several years should be instructive to all of us.

1304

1305 **Q. Are there other aspects of Edison's rebuttal testimony that should give the**
1306 **Commission pause in adopting the results of Edison's direct assignment system**
1307 **upon which the large "re-functionalization" of expenses has been made?**

1308 **A. Yes. There is an interesting and likely revealing contradiction between the rebuttal**
1309 **testimony of Pam Strobel, now CEO of Exelon Energy Delivery, and Ken Gordon, one of**
1310 **Edison's retained outside witnesses. At page 7 of her rebuttal testimony, Ms. Strobel**
1311 **states that "Any suggestion that the costs borne by ComEd are arbitrary or artificial is**
1312 **simply wrong." Dr. Gordon, as part of his criticism of the ARES Coalition's contention**
1313 **that Edison has failed to prove that the massive shift of costs from supply to delivery**
1314 **services was warranted at this time, informs the Commission that "allocating costs is an**
1315 **inherently subjective and inexact process – indeed, it is fundamentally arbitrary."**
1316 **(See Edison Ex. 21.0 at 5.) (Emphasis added.)**

1317

1318 **Q. What are the implications of this obvious contradiction between the CEO of**
1319 **Edison's immediate corporate parent and one of its lead outside witnesses who is an**
1320 **economist and former utility regulator?**

1321 **A. There are two major implications. First, the Commission should be very suspicious of**
1322 **Edison's claim that its "re-functionalization" of expenses from supply to delivery**
1323 **services should be taken at face value. Second, while Dr. Gordon is absolutely correct**

1324 that the allocation of costs among functions is arbitrary in that it depends on individual
1325 discretion, Ms Strobel is likely correct that these assignments are not arbitrary in the
1326 sense that they were not random or by chance. (See Webster's Ninth New Collegiate
1327 Dictionary, 1991.)
1328

1329 **Q. Is it possible to reconcile the contradiction in the testimony of Edison witnesses**
1330 **Strobel and Gordon?**

1331 **A.** Yes. As we have stated herein and in our direct testimony, it is no coincidence that all of
1332 Edison's new proposals in this case have been targeted directly at those areas in which
1333 customer choice has been developing. In this respect it is entirely possible to reconcile
1334 the contradiction between Edison witnesses Gordon and Strobel. The reallocation of
1335 costs in great quantities from supply to delivery is largely a matter of subjectivity and
1336 individual discretion as noted by Gordon – discretion which the Commission is also free
1337 to exercise as it sees fit. However, Edison's reallocation was not made without purpose
1338 and intent to achieve a goal – the loading onto delivery services customers now and
1339 bundled service customer later – the costs that have traditionally been identified as
1340 related to generation and supply.
1341

1342 **Q. To what extent does the information contained in Edison's rebuttal testimony**
1343 **suggest that the cost shift from supply to delivery services is a major influence in**
1344 **inflating Edison's test year and resulting revenue increase request?**

1345 **A.** The influence appears to be substantial. The Edison rebuttal testimony makes clearer,
1346 though the full story is surely not yet known, that much of the Edison proposed increase
1347 is due to "accounting changes" that would shift cost items allocated in the 1999 DST case
1348 to the supply function over to delivery services – without any demonstration that these

1349 expenses are in fashion necessary for or related to delivery services. Edison witness,
1350 Gordon, in fact, characterizes such allocations as "fundamentally arbitrary."
1351 Edison witness Voltz states that of the \$109 million increase in expenses recorded in
1352 FERC Accounts 580 through 598 in comparison to the 1999 DST case, 61% or over \$66
1353 million was attributable to "accounting changes." Of this, \$39.5 million involved
1354 incentive compensation and \$27 million in costs "refunctionalized" from supply to
1355 delivery services. Edison witness Hill (ex. 23.0 page 34) confirms that "a large portion of
1356 the increase in Account 580 was due to the incentive compensation expense charged to
1357 this account in 2000. During 1999, the majority of the incentive compensation applicable
1358 to the Company's Transmission, Distribution and Customer areas was charged to FERC
1359 Accounts 920/921." This seemingly harmless proposed shift of expenses out of Accounts
1360 920/921 and into 580 is significant because in Edison's 1999 DST proceeding, the
1361 Commission allocated a large portion of Accounts 920/921 to generation, Account 580 is
1362 allocated solely to delivery services.

1363
1364 Edison witness Hill provides a list of expenses in just two FERC accounts, 580 and 590,
1365 that indicate that large amounts were "re-functionalized" from supply to delivery
1366 services. (See Edison Ex. 38.0 at 35.)

1367
1368 **Q. How should the Commission address the issue of "re-functionalization" of expenses**
1369 **from supply to delivery services?**

1370 **A. The Commission should reject Edison's attempt to "re-functionalize" to delivery services**
1371 **costs that in the 1999 DST case were categorized as supply for the following six (6)**
1372 **independent reasons:**

- 1373 (1) The newness of the CBMS cost accounting process;
1374 (2) The total lack of verification of the process;
1375 (3) The admission that the system can operate arbitrarily;
1376 (4) The clearly demonstrated adverse effects on customer choice;
1377 (5) The risks associated with locking in decisions now that will flow through
1378 into the 2005 bundled services rate case; and
1379 (6) The reality that disallowance of collection through delivery charges at this
1380 time merely means collection through the CTC with no financial harm to
1381 Edison because Edison could revisit the question of "re-functionalization"
1382 of costs in the 2005 rate case.

1383 In the 2005 rate case, Edison can present several years of comparative information in
1384 order to show consistency and accuracy and the Commission can have the benefit of an
1385 outside review and opportunities for Staff review of the operation of CBMS. In addition,
1386 at that time, Edison's re-allocation of costs would not be lopsided between delivery
1387 services and bundled services and would not create an imbalance that would lead to the
1388 elimination of customer choice.

1389
1390 **D. EDISON'S PROPOSED RATE DESIGN**
1391 **AND MARGINAL COST OF SERVICE METHODOLOGY**
1392 **NEEDLESSLY AND HARMFULLY WOULD CREATE DIFFERENCES**
1393 **BETWEEN THE BASES FOR DELIVERY SERVICES AND BUNDLED SERVICE**
1394

1395 **Q. Is Edison correct in its contention that adoption of its marginal cost of service study,**
1396 **an annual demand ratchet, and Rider HVDS will help achieve the oft-quoted Edison**
1397 **goal of "getting the price right."**

1398 **A. No. While a number of Edison witnesses address the marginal cost question and the**
1399 **proposals for adoption of Rider HVDS, and an annual demand ratchet, Edison has fallen**
1400 **far short of making a compelling case that the aesthetic appeal to Edison of these three**
1401 **proposals outweighs the serious adverse impact on rate continuity and customer choice if**
1402 **adopted by the Commission. Edison witnesses Clair/Crumrine offer an interesting**

argument in favor of doing all of these things now rather than waiting until the 2005 rate case. Edison witnesses Clair/Crumrine concede that we will have to address these same questions in the 2005 Rate Case, but assert that the Commission might as well approve them now. (See Edison Ex. 31.0 at 28.) However, at no point do the Edison witnesses provide anything other than mere assertions regarding any benefits for the transition to competition that would result from adoption of any of these proposals. On the other hand, many parties to this proceeding provide pointed criticisms outlining the anticompetitive effect of Edison's proposal. (See Staff Ex. 6.0 at 4,11; GC Ex.1.0 at 14-16; IIEC Ex. 2.0 at 2; Midwest Ex. 2.0 at 2-3.)

1. Use of a Marginal COSS

Q. Has Edison proven that adoption of a marginal cost of service study ("COSS") is preferable to use of an embedded COSS at this time?

A. No. As we noted at pages 61 to 62 of our direct testimony, there may well be value to a marginal cost approach. However, Edison has not demonstrated that it would be wise for the Commission to adopt this particular marginal cost approach at this time, given the imbalance it would create between bundled services and delivery services. The unanimous stance of the witnesses for the Staff and Intervenors, coupled with Edison's stated willingness to accept use of an embedded cost approach, provides the Commission with a substantial basis upon which to dispense with this issue and move onto other issues.

Q. Please address the question of cost of service methodology.

A. Edison has told the Commission that it is prepared to accept use of an embedded cost of service study rather than the supposed marginal cost of service study offered by the

1428 Company. (See Edison Ex. 14.0 at 1.) The full body of the testimony so far should
1429 convince the Commission to take the Company up on its offer. There are several salient
1430 elements of the testimony that point in this direction. First, both Staff and Intervenors
1431 have raised serious questions about the underlying premises and assumptions in Edison's
1432 marginal cost study. (See IIEC Ex. 2.0 at 11-13; CC Ex. 1.0 at 48-57; Staff Ex. 6.0 at 4-
1433 9; Staff Ex. 7.0 at 3-10.) Edison has offered far from a full and compelling answer to
1434 these criticisms, something of which Edison must be aware given its offer to accede to an
1435 embedded cost basis. While Edison witnesses put forth as the Company's motivation the
1436 desire to "get the price right," there are important reasons to reject Edison's request
1437 beyond the dubious claim that this particular marginal cost study accomplishes this.

1438
1439 **Second**, if the Commission were to adopt Edison's marginal cost study, as dubious as it
1440 may be, doing so would create two serious discontinuities in the midst of the transition
1441 period. One discontinuity would be that bundled service rates are based on embedded
1442 cost but delivery services would be based on marginal cost. Edison seems bent on
1443 creating as many discontinuities as possible between rates it charges bundled service
1444 customers and those it charges to delivery services customers. This difference, of course,
1445 would frustrate marketer and customer efforts to easily make comparisons for
1446 competitive purposes. Contrary to Edison's assertions, this proposal is far from being
1447 pro-competitive. It is, however, in keeping with Edison's modus operandi. Doing so is
1448 certainly in keeping, for example, with Edison's effort at the outset of competition to
1449 apportion eligibility through a blind lottery rather than a registration lottery and thereby
1450 limit the movement of customers to choice. The other damaging feature of switching
1451 over to marginal cost now is that doing so would undermine much of the progress on
1452 competition that has developed over the past two years in the context of embedded cost.

1453 Given these considerations, the oft-repeated phrase "get the price right," placed in quotes
1454 and recited by Edison witnesses as some sort of cult-like chant, rings hollow. The right
1455 time for Edison to ask the Commission for a commitment to a well thought through
1456 marginal cost of service foundation for rates will be the 2005 general rate case when
1457 delivery and bundled services can be reconciled and balanced. This is the essence of
1458 achieving rate continuity in the new competitive environment. The Commission should
1459 opt for an embedded cost model and direct Edison to undertake an effort over the next
1460 three years to work with staff and other interested parties on arriving at a reasonable level
1461 of agreement on the terms of an appropriate marginal cost study in anticipation of the
1462 2005 rate case.

1463
1464 **2. Rider HVDS**

1465 **Q. Has Edison proven that its Rider HVDS proposal should be adopted in this**
1466 **proceeding?**

1467 **A.** No. If anything, Edison's case for adoption of its Rider HVDS plan is even weaker after
1468 the submission of its rebuttal testimony. Edison's direct testimony was weak, since the
1469 voltage related discounts are limited to customers who take service at 69kV or above. In
1470 the 1999 DST proceeding, Edison was criticized for having failed to design its rates
1471 based upon differences in voltage levels as required under the Customer Choice Act.
1472 (See 220 ILCS 5/16-108(d).) In the instant proceeding, Edison has been widely criticized
1473 by Staff and Intervenors for having taken the easy way out and proposing a half-measure
1474 for rate reductions based upon voltage levels. (See Midwest Ex. 2.0 at 13-14; IIEC Ex.
1475 1.0 at 6; TrizecHahn Ex. 1.0 at 3-4; IIEC Ex. 2.0 at 18.20.) Only one Intervenor, the U.S.
1476 DOE, on behalf of Argonne National Laboratories, an individual customer, has supported
1477 Edison's Rider HVDS proposal.

1478 Q. How has Edison weakened its case regarding its proposed Rider HVDS?

1479 A. A central criticism of the Edison proposal has not been that Edison has proposed a
1480 voltage related rate but that it has not proposed a reasonably complete set of rates based
1481 upon voltage levels. It has been pointed out that the proposed HVDS would squeeze
1482 down revenue requirements on to the vast majority of customers who take power at
1483 voltages lower than 69kV, without any demonstration that the redistribution within that
1484 group is fair. (See Direct Testimony of ARES Coalition witnesses O'Connor/Spilky at
1485 59-60; Midwest Ex. 2.0 at 13-14; IIEC Ex. 1.0 at 6; TrizecHahn Ex. 1.0 at 3-4; IIEC Ex.
1486 2.0 at 18.20.) Again, this proposal appears to be consistent with Edison's approach in the
1487 instant proceeding to propose changes that would have a negative impact upon customers
1488 that have exercised choice and to stymie areas in which competition has begun to
1489 develop.

1490
1491 Q. Has Edison admitted that its Rider HVDS proposal is a limited effort to design its
1492 rates based upon differences in voltage levels?

1493 A. Yes. Edison has acknowledged that it has taken the easy way out by limiting its
1494 consideration of voltage based rates strictly to customers 69kV and above since only
1495 those customers have a designation in their Edison billing record of taking power at that
1496 level. (See Edison Ex. 31.0 at 21.) Nevertheless, Edison's witnesses have presented
1497 contradictory testimony about the extent to which Edison knows whether there are
1498 customers below 69kV who properly should be receiving a voltage based rate discount.

1499 Q. Please explain how Edison's witnesses have presented testimony on this issue that
1500 suggests statistical correlations where none has been presented.

1501 A. Edison witnesses Clair/Crumrine assert at pages 22 to 23 of their rebuttal testimony that
1502 "there is a high degree of correlation between a customer's size and the voltage at which
1503 the customer is served....ComEd's marginal cost of service study clearly shows the
1504 correlation of customers size and service voltage. Anyone who contends otherwise is
1505 simply not familiar with the details and results of the study." However, the claim of a
1506 high correlation is belied by the information contained in Edison Exhibit 13.1 at pages
1507 14-15 and Exhibit 13.2 at pages 16-25. These exhibits make it clear that knowing
1508 whether a customer is served at 12 kV or 34 kV is not likely to provide any meaningful
1509 improvement in a "guess" about a particular customer's size. No such calculation of a
1510 correlation is presented. Of course, improving this "guess" is the essence of a
1511 correlation. If Edison has calculated a correlation in this regard, it should make that
1512 information available. As Edison witness Heintz notes at page 5 of his rebuttal
1513 testimony, "Unlike ComEd's MCOSS, distribution facilities below 69,000 Volts are not
1514 distinguishable by voltage (primary and secondary) in the ECOSS, because ComEd does
1515 not have the cost and load data necessary to make this distinction." The significance of
1516 this is that the clustering together in the marginal cost study of all customers below 69kV
1517 into a single group with respect to the impact of voltage levels on cost of service is based
1518 upon a set of assumptions that is explicitly divorced from the actual facilities that may or
1519 may not already be in place to serve them.

1520 Q. How do you respond to Edison's assertions regarding rate continuity as it relates to
1521 voltage-based rates?

1522 A. Edison witnesses Clair/Crumrine assert at page 23 of their rebuttal testimony that it
1523 would violate the principle of rate continuity and would "upset the apple cart" to
1524 introduce voltage based rates into bundled service rates as well as into delivery services
1525 rates. They simply miss the point about rate continuity. The rate continuity problem that
1526 was addressed by the ARES Coalition and other Intervenor witnesses primarily has been
1527 directed at the prospect of a massive increase in delivery services rates. To the extent
1528 that Edison's various proposed rate design changes exacerbate the problem, then there is
1529 even more rate discontinuity. Addressing the applicability of voltage based rates to
1530 bundled service customers as well as to delivery services customers in the 2005 rate case
1531 would be an appropriate compromise and consistent with Edison's desire to "get the price
1532 right."

1533
1534 Q. Are there other arguments that Edison offers in opposition to the suggestion by
1535 Intervenor that the Commission reject Edison's limited attempt to account for
1536 voltage level differences in the design of its rates and take up the issue in the 2005
1537 rate case?

1538 A. Edison witnesses Clair/Crumrine offer a variety of other arguments against doing
1539 anything other than providing a 69kV credit and shifting the costs to all other delivery
1540 services customers. All of the arguments send the message that this is all really about
1541 Edison rather than customers. At page 22 of their rebuttal testimony, Edison witnesses
1542 Clair/Crumrine express a fear of "voltage shopping" in which customers will seek out
1543 lower rates and of Edison engineers who would be forced to explain to "irate" customers

1544 why they do not receive a credit. At this point, Edison ought to be accustomed to irate
1545 customers who are searching for lower rates.

1546
1547 Q. Has Edison provided any customer impact analysis to the Commission about the
1548 impact of adoption of Rider HVDS on the competitive market?

1549 A. Significantly, Edison has failed to provide a customer impact study. As discussed above,
1550 the customer impact study presented by AES NewEnergy demonstrates that approval of
1551 Rider HVDS (and the corresponding shifting of costs to customers taking service below
1552 69kV), has an adverse impact on most customers currently exercising choice as well as
1553 those who may wish to consider doing so. Importantly, there has been no demonstration
1554 by Edison that failure to adopt Rider HVDS will have an adverse impact upon customers
1555 taking service above 69kV from exercising customer choice. The Commission should
1556 reject Edison's proposal to drastically shift the costs among non-residential customers.

1557
1558 3. Demand Ratchet

1559 Q. Has Edison proven that it is appropriate to adopt the proposed annual demand
1560 ratchet at this time?

1561 A. No. Again, while there may be some aesthetic appeal to Edison's desire to rely on a
1562 single annual peak demand to help set a customer's delivery services charges, Edison has
1563 failed to demonstrate that its desire to do so outweighs the serious harm it would do to the
1564 current structure of customer choice. Several points are worth noting. First, Edison has
1565 done little to demonstrate that the investment in distribution facilities for each customer is
1566 tuned precisely to that customer's single highest annual or that the annual peak for that
1567 customer imposes easily determinable additional costs on the delivery system. Second,
1568 the absence of an annual demand ratchet does not appear to have caused an unfair sharing

1569 of the delivery services burden in the past two years of competition. **Third**, Edison
1570 cannot point to any substantial system benefit or efficiency that would outweigh the
1571 discontinuities the revised rate design would impose on the savings structure under
1572 competition. The Commission should consider this issue in the 2005 Rate Case in
1573 tandem with any similar bundled rate design issues so as to assure greater comparability
1574 between bundled and delivery services.

1575
1576 **Q. Please summarize your recommendations to the Commission with respect to**
1577 **Edison's proposed use of a marginal COSS, annual demand ratchet and Rider**
1578 **HVDS.**

1579 **A.** Edison has failed to provide the Commission with any legitimate reasons why these three
1580 proposals should be approved now instead of at the end of the transition period. As a
1581 matter of simplicity and to reduce the enormous level of uncertainty in the marketplace
1582 among customers taking competitive service and those considering choice, the
1583 Commission should **reject these proposals now** so that all parties can move to other
1584 more important issues related to the appropriateness of Edison's proposed revenue
1585 requirement.

1586
1587 **E. EDISON PROPOSES TO**
1588 **REVERSE PAST PRO-COMPETITIVE**
1589 **DECISIONS BY THE COMMISSION WITH RESPECT**
1590 **TO CUSTOMER CREDITS FOR UNBUNDLED DELIVERY SERVICES**
1591

1592 **Q. Has Edison proven that the Commission should reverse the decision it has**
1593 **previously made about the appropriate methodology for the calculation of customer**
1594 **credits for unbundled metering and billing services?**

1595 **A.** No. Despite the volume of testimony presented by Edison, Edison offers nothing new or
1596 compelling to justify depriving customers of credits for unbundled delivery services and

1597 setting the credits at an amount that is less than the fees customers pay Edison for these
1598 same services when receiving them on a bundled basis. The bottom line is that Edison
1599 insists on being paid for services it does not perform. The only circumstance under
1600 which that is permissible under the Customer Choice Act is with respect to stranded
1601 generation investment when customers choose an alternative supplier. In that case,
1602 Edison is provided with the ability to capture the "lost revenues" of not providing supply
1603 that are paid through the CTC. There is no comparable provision in the Customer Choice
1604 Act for delivery services. Edison has provided no new information or arguments that the
1605 Commission has not substantively addressed in its previous decisions.

1606
1607 Q. Is there any specific aspect of Edison's rebuttal testimony that deserves special
1608 attention with respect to the issue of the credit levels for unbundled delivery
1609 services?

1610 A. Yes. As noted earlier in our testimony, Edison's witnesses have a tendency to use
1611 outsized adjectives when referring to the testimony of others with whom they disagree.
1612 We suppose that this approach is intended to distract the Commission from the
1613 underlying facts and Edison's failure to satisfy its burden of proof in the proceeding.
1614 Edison witnesses Alongi/Kelly rely upon use of the words "incoherent," "inherently
1615 incorrect" and "astonishing" in response to an argument presented by the ARES Coalition
1616 and the National Energy Marketers Association ("NEM") regarding Edison's proposal for
1617 a dramatically reduced metering credit. At page 63 of our direct testimony, we
1618 incorrectly stated that Edison's proposal would result in a **reduction** in the credit by as
1619 much as 17,500 percent. We thank Edison witnesses Alongi/Kelly for their careful
1620 reading of our direct testimony. (See Edison Ex. 32.0 at lines 490-495). However, if
1621 they had been interested in conveying accurate information to the Commission, they

would have acknowledged that the point being made was that current metering credits authorized by the Commission are as much as **17,500 percent** of the levels that Edison is trying to now convince the Commission are appropriate. Our purpose was simply to show that the difference between the monthly metering credit currently in effect for RCDS Class 9 (\$172.56), less the credit proposed by Edison (\$0.98) is about 175 times (or 17,500%) higher than the proposed credit itself, i.e. $((172.56-0.98)/0.98) \times 100 = 17,500\%$. Alternatively, we could have stated that the proposed monthly credit is 99.4% less than its current amount $((172.56-0.98)/172.56 \times 100 = 99.4\%)$. Our point remains, as noted in our direct testimony, that Edison is seeking a dramatic reduction in the metering credit that would gut past Commission decisions favoring customer access to alternatives in metering services. Edison's inability to gracefully accept the principle of customer credits based on rates charged by Edison itself suggests a fear by Edison that it is not able, on a straight up basis, to compete with new entrants for customers.

Q. Has Edison established that the Commission was incorrect when it recently ruled that Edison did not have the right under the Single Bill Option tariff ("SBO") to force ARES to collect unpaid bundled service balances for services provided before the customer opted for delivery services?

A. No. Far from it. Edison's original mistake, which it is now compounding, was in attempting to muscle ARES into collecting prior outstanding bundled service balances. Even though it was clear that the terms and conditions of Edison's SBO tariff did not permit such a demand, AES NewEnergy, and perhaps other ARES, did assist Edison in trying to collect these payments. We recognized that Edison's billing system was so poorly designed and rigid in its operation that the Company needed help. Unfortunately,

1646 Edison came to dinner but then wanted to live in our kitchen. ARES had a right to expect
1647 that at some point Edison would be able to solve its own problems.

1648

1649 **Q. What is Edison's proposal in the instant proceeding regarding the size of the SBO**
1650 **credit?**

1651 **A.** Having been denied the ability to force ARES to collect its outstanding bundled balance,
1652 Edison proposes to recalculate the SBO credit, in a thinly-veiled attempt to discourage
1653 any use of the SBO tariff. Edison must surely realize that an ARES with a modern billing
1654 system is a stronger competitor. Edison has proposed using a method similar to that used
1655 to reduce the proposed metering credits, thus nearly eliminating the SBO credit in the
1656 proposed tariffs, reducing it from \$0.55 per bill to \$0.03. (See Edison Ex. 13.0,
1657 Attachment O, page 1.) This is a reduction in the SBO credit of 94.5%. The corollary to
1658 this calculation is that the current SBO credit is 1,833% of Edison's proposed credit.
1659 Edison has asserted that the proper customer credit billed under SBO should be reduced
1660 to virtually zero. Again, this proposal appears to be consistent with Edison's approach in
1661 this proceeding to propose changes that would have a negative impact upon the
1662 competitive market by lessening the current credits associated with the SBO option.

1663

1664 **Q. Do you have a recommendation for the Commission with respect to the proper basis**
1665 **for the calculation of customer credits for unbundled metering and billing services?**

1666 **A.** Yes. It is the same recommendation that we made with respect to the other rate design
1667 issues discussed above --the ALJ's and the Commission should reject these proposals
1668 now. Only by deciding this issue immediately can the Commission remove the cloud of
1669 uncertainty this is hanging over the market. Edison, will know. Competitors will know.
1670 Most importantly, customers will know what the rate design will be throughout the

1671 transition period. The ALJ's and the Commission should act promptly on the ARES
1672 Coalition's Motion to Strike and eliminate the uncertainty that is damaging the market.

1673
1674 Rider ISS

1675 Q. Are there any related rate design issues before the Commission that affect
1676 competition and should be dealt with sooner rather than later?

1677 A. Yes. Edison's proposal for a 10% surcharge for Interim Supply Service ("ISS"), with the
1678 modifications proposed by ARES Coalition witness Marc Ulrich, should be addressed as
1679 soon as possible. There is no reason to wait for the conclusion of this case to take steps
1680 to address problems with Rider ISS. If Edison is unwilling to come forward and propose
1681 a "pass to file" tariff, the Commission should enter an interim order in the instant
1682 proceeding or open an investigation with the stated goal of directing Edison to adopt an
1683 appropriate ISS tariff as soon as possible, but in no event longer than 30 days.

1684
1685 Q. How do Edison witnesses Clair/Crumrine address this issue?

1686 A. Edison witnesses Clair/Crumrine go to great lengths in their rebuttal testimony to take
1687 issue with every aspect of our direct testimony regarding Rider ISS. Contrary to Edison's
1688 assertions, Edison only "communicated" with AES NewEnergy this past Spring *after*
1689 AES NewEnergy contacted Edison about apparent abuse regarding use of the tariff. The
1690 real problem is that Edison has failed to enforce the terms of the tariff. Additionally,
1691 while making assertions regarding "gaming" of the system through use of Rider ISS,
1692 Edison has refused to bring any direct evidence of this alleged abuse to the attention of
1693 Staff and the Commission.

1694 Q. How does Edison's unwillingness to support its accusations compare to how it
1695 attempted to enforce its SBO tariff?

1696 A. In contrast to Edison's vigorous effort to force ARES to collect unpaid bundled service
1697 balances, contrary to the terms of the SBO tariff, Edison was inattentive at best and now
1698 is being evasive regarding enforcement of the terms of the ISS tariff.

1699

1700 The illustration of the extent to which Edison seems to prefer to minimize some big
1701 issues is demonstrated by Edison witnesses Clair/Crumrine characterizing the difference
1702 between the rates in Rider ISS and Rider PPO as "a minor difference." (See Edison Ex.
1703 31.0 at 5.) Edison's Response to ARES Coalition Data Request 1.19 reveals that the
1704 energy prices under Rider ISS were dramatically lower than under Rider PPO. We have
1705 prepared Table 4 to illustrate the differences both in cents per kWh and as a percentage of
1706 the PPO Market Values as compared to those in Rider ISS. Table 4 shows that the rates
1707 for summer on-peak power were typically well over 2¢ less per kWh under Rider ISS.
1708 The summer off-peak power rates were nearly 1¢ less per kWh under Rider ISS. Table 4
1709 shows this disparity to be about 20% less for on-peak and about 30% less for off-peak
1710 power. This disparity was bad enough, caused as it was by Edison's failure to promptly
1711 bring the ISS and PPO tariffs into line. Worse, however, is that there is every indication
1712 that Edison allowed Rider ISS to be used as a source of supply by RES who may have
1713 placed over 300 customers on Rider ISS in order to take advantage of the discrepancy
1714 between these rates and the prevailing market prices.

1715 Q. Please summarize your recommendation regarding proposed changes to Rider ISS?

1716 A. The Commission should move ahead now and approve Edison's proposed changes to
1717 Rider ISS, with the modifications to the 10% penalty adder that are discussed in ARES
1718 Coalition witness Marc Ulrich's testimony.

1719

1720 F. **EDISON IS USING THE RESIDENTIAL DELIVERY**
1721 **SERVICES PROCEEDING TO LOCK IN A MASSIVE**
1722 **RATE INCREASE FOR BUNDLED SERVICE CUSTOMERS IN 2005**
1723 **THAT IS THE SIZE OF AN ADDITION OF A NEW NUCLEAR POWER PLANT**
1724

1725 Q. Has Edison addressed the concern of the ARES Coalition and other intervenors that
1726 the results of this proceeding, whether rate base additions, revenue levels, cost
1727 allocations or rate design will likely carry over as the benchmark or starting point
1728 for the expected 2005 rate case at the end of the transition period?

1729 A. The Company line that this is a "proceeding to establish cost-based delivery services
1730 rates. Nothing more; nothing less." (See Edison Ex. 20.0 at 26-27.) However, this
1731 proceeding is something considerably more than merely an exercise in setting delivery
1732 services rates.

1733

1734 Q. What will occur if the Commission fails to follow your recommendations to not open
1735 the door to a Trojan Horse rate filing?

1736 If the Commission approves the "re-functionalizing" of many expense items traditionally
1737 allocated to supply to delivery services, that approval will carry through to the 2005 Rate
1738 Case. Such a determination in the instant proceeding will "pre-determine" the fact that
1739 these expense categories have been established as delivery related services and will
1740 inevitably feed into the revenue requirements to be established in the 2005 bundled rate
1741 case. Since it is largely based on a brand new cost assignment system and process
1742 Edison's own expert witness Dr. Gordon calls "fundamentally arbitrary," rejection of this

1743 proposed re-functionalization at this time will allow Edison to collect these expenses
1744 through the CTC until the 2005 rate case.

1745

1746 If the Commission rolls into rate base massive capital projects without any audit of the
1747 extent to which their cost may have been affected by past practices of neglect of the
1748 distribution system, then these investments will have been pre-determined to be
1749 reasonable and prudent and there will be no turning back at the end of the transition
1750 period in 2005.

1751

1752 If the Commission accepts the principle that the Company's investment in wires should
1753 be accorded a return that recognizes risks supposedly associated with POLR functions,
1754 then it will have been established that in 2005 wires must provide to the parent
1755 shareholder, Exelon, a return on equity for functions totally unrelated to delivery
1756 services.

1757

1758 If the Commission adopts an incremental or marginal cost basis for delivery services, rate
1759 design changes such as Rider HVDS, and customer credits for unbundled services, it will
1760 have set a precedent for the establishment of new bundled service rates. The only
1761 alternative would be the creation of a long running situation in which delivery services
1762 are based on one approach and bundled services on another. This is precisely the
1763 situation that Edison is requesting that the Commission create between 2002 and the end
1764 of 2005.

1765

III.

1766

SUMMARY OF RECOMMENDATIONS

1767

Q. Please summarize your rebuttal testimony.

1768

A. First and foremost, we recommend that the Commission resist Edison's effort to leverage what was supposed to be a proceeding to set residential delivery services rates by seeking a very large 37% increase in non-residential rates that yields a revenue increase of 47.5%. Combined with Edison's effort to slip a doubling of transmission rates through the FERC, the wires rate increase would surge over 40% and yield over 52% more wires revenue from delivery services customers -- assuming there were any delivery services customer left when Edison was done. The Commission has already taken the first important step by vigorously opposing Edison's FERC filing. We believe the Commission should take the next step and dismiss the non-residential portion of this case as out of line with the Customer Choice Act.

1778

1779

Second, whether the Commission does or does not dismiss the non-residential case, the Commission should, nonetheless, take steps to halt Edison's efforts to secure decisions now that will substantially degrade the development of the competitive market and that would lock the Commission into choices that would be flowed into the 2005 bundled service rate case.

1780

1781

1782

1783

1784

1785

Q. What do you recommend to the Commission as the most appropriate means of halting Edison's efforts to raise delivery services rates now and lock in a big rate increase in 2005?

1786

1787

1788

A. There are several straightforward and entirely appropriate ways in which the Commission can get control of Edison's runaway train of a rate case.

1789

- 1790 • Approve the request of the Governmental & Consumer Intervenors and others for
- 1791 an investigation and audit of Edison's capital projects, primarily for the purpose
- 1792 of sorting out those costs that Edison incurred as a result of maintenance deferral
- 1793 and past mismanagement of the delivery system.
- 1794 • Reject all Edison efforts to massively "re-functionalize" to delivery services
- 1795 various expenses totaling at least \$66 million from accounts that were allocated to
- 1796 supply in the 1999 DST case. The reallocations now proposed by Edison are the
- 1797 result of a cost accounting system that has been used for the first time by Edison
- 1798 employees to identify costs as associated with different functions. This system
- 1799 has not been vetted or reviewed by the Commission and there is no independent
- 1800 verification of the system's accuracy. The Commission can disallow these
- 1801 reallocations in the confidence that the CTC is designed to allow Edison "full
- 1802 recovery" of these costs as they have been previously accounted for in the supply
- 1803 function. The Commission and Commission Staff will then have the opportunity
- 1804 to review the accounting system and to compare results for several years of
- 1805 operation, all in good time prior to the 2005 rate case.
- 1806 • Require Edison to bear the burden of proof in establishing that any given cost
- 1807 item actually falls within the definition of delivery services in the Customer
- 1808 Choice Act. For example, Edison has not proven how costs associated with the
- 1809 clean-up of Manufactured Gas Plants have anything whatsoever to do with
- 1810 delivery services. Nor has Edison shown how costs of equity that it claims result
- 1811 from supply price risk for POLR have any connection to delivery services which
- 1812 are treated by the Act as totally distinct from supply responsibilities of Edison.
- 1813 • Normalize Edison's test year figures to account for the atypical nature of many of
- 1814 the expenses Edison claims in its 2000 test year. The issue is not Edison's right to

1815 offer a historical test year but rather the manner in which certain abnormally high
1816 expenses in that year would inflate future collections. The Commission's
1817 obligation to assure a normalized test year is especially important during the
1818 transition since the Customer Choice Act sets a high rate of return ceiling that
1819 limits the Commission's ability to lower bundled service rates prior to the end of
1820 the transition period.

- 1821 • Make adjustments with respect to both capital structure and cost of capital in line
1822 with the proposals offered by Staff, IIEC, Governmental & Consumer Intervenors
1823 and others. These proposals differ from Edison's much higher proposed costs of
1824 capital and capital structure in that they are based, more appropriately and
1825 accurately, on the risk profile of an enterprise solely in the business of providing
1826 delivery services – not supply or various unregulated activities that may have
1827 riskier profiles. This is the essence of the regulatory evaluation of allowable
1828 returns for utilities.

1829
1830 **Q. What other recommendations would you make to the Commission?**

1831 **A.** In addition to the areas we have already addressed above, we recommend that the
1832 Commission reject Edison's rate design proposals that, while perhaps having some
1833 modest aesthetic attraction for Edison, would (1) do serious damage to the existing
1834 savings structure in competitive choice; (2) create serious imbalances between delivery
1835 services and bundled service that would frustrate efforts to provide price comparisons for
1836 customers; and (3) lock in now important rate design decisions that should more properly
1837 be considered in the 2005 general rate case, at which time major uncertainties about
1838 Edison's proposals can be addressed.

1839 Q. Specifically, what should the Commission do with respect to rate design issues?

1840 A. The Commission should:

- 1841 • Reject Edison's marginal cost of service study and adopt the embedded cost study as
- 1842 more appropriate at this time.
- 1843 • Reject Edison's proposed Rider HVDS as an inadequately supported half-measure
- 1844 that has not been shown to provide for an equitable distribution of revenue
- 1845 requirements among those customers served at lower voltage levels than the 69kV
- 1846 threshold for eligibility under Rider HVDS.
- 1847 • Reject Edison's Demand Ratchet proposal as inadequately supported and more
- 1848 appropriate for consideration on a more comprehensive basis in the 2005 general rate
- 1849 case.
- 1850 • Reject Edison's insistence, despite recent Commission decisions to the contrary, that
- 1851 customers should receive credits for unbundled delivery services such as metering
- 1852 and billing, including the Single Bill Option, that are well below current levels set by
- 1853 the Commission at embedded cost. If Edison's proposals are adopted then the result
- 1854 will be that customers interested in unbundled services would continue to pay Edison
- 1855 for services Edison does not render and new entrants would be expected to compete
- 1856 with Edison while, in essence subsidizing Edison. There is no provision in the
- 1857 Customer Choice Act for any type of CTC for "stranded" delivery services costs that
- 1858 Edison seeks.

1859

1860 Q. Are there other forums in which you would recommend that the Commission should

1861 take action?

1862 A. Yes. We would urge the Commission to continue to vigorously oppose Edison's effort at

1863 FERC to set transmission rates that would ignore the hundreds of millions of dollars in

1864 past depreciation expenses Edison has collected from retail customers over many years,
1865 much of it under rates approved by the Illinois Commerce Commission. AES
1866 NewEnergy has filed at FERC in support of the Commission's position.

1867
1868 **Q. Do you have any concluding remarks?**

1869 **A.** Yes. The Edison filing is a two-fold threat to electric customers and to the Commission.
1870 It would have the effect of seriously undermining the progress of the past two years in
1871 achieving an open access environment and, once having gutted competition, this \$575
1872 million filing along with the \$177 million transmission rate increase request to FERC
1873 serves as a Trojan Horse for a major rate increase for all customers in 2005. By luring
1874 the Commission into accepting rate increases for the minority of customers who are on
1875 delivery services now, Edison would succeed in a pre-emptory strike and lock in
1876 hundreds of millions of dollars in general rate increases. Edison's plan is clear: destroy
1877 competition in the short term and saddle all rate payers with enormous rate increases in
1878 the long term. If the Commission does not sever the proposed rate increases and other
1879 changes for the commercial and industrial customers from this filing as suggested in our
1880 testimony, the Commission must dramatically revise Edison's proposal so as to not
1881 undermine competition now and its own authority to actually regulate rates for monopoly
1882 services in the future.

1883
1884 **Q. Does this complete your rebuttal testimony?**

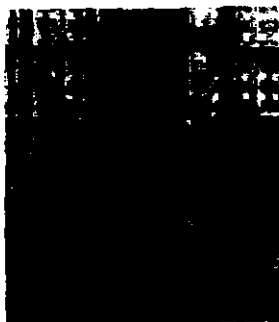
1885 **A.** Yes.



[BACK TO THE ISSUE](#)

ComEd seeks rate hike for biz

Second proposal spurs opposition among regulators



Charged up: The ICC's Terry Harvill says a new accounting method would give ComEd a windfall: "They're changing the rules of the game halfway through the game." Photo: Steve Leonard

October 15, 2001
By Steve Daniels

Commonwealth Edison Co. is pressing for another big hike in its charges for delivering electricity to customers of rival power suppliers.

The Chicago utility's Aug. 31 filing with federal regulators to nearly double transmission rates — for carrying electricity over its long-haul, high-voltage lines for these customers — has triggered opposition from state regulators.

That request followed a June proposal for a 37% increase in distribution charges, for moving power through the utility's more local, lower-voltage wires (*Crain's*, June 11). That bid is subject to approval by the Illinois Commerce Commission (ICC).

If approved, the two rate hikes together will increase transmission and distribution costs by about 50% for business customers that leave the utility for competing power suppliers.

Perhaps more important, the new rates would clear the way for delivery charge increases of the same magnitude on all Chicago-area power users in three years, when a freeze on ComEd's rates expires.

Transmission and distribution rates account for 20% to 25% of a typical business customer's total power bill — so, a typical bill could rise as much as 10% with these increases.

Apart from the bottom-line hit to businesses, ComEd competitors and local government officials also warn that the hikes could stymie the nascent competitive market because they could prevent alternative suppliers from offering savings from the utility's bundled rate.

AES NewEnergy Inc., the largest alternative supplier in Illinois with more than 800 customers, says 86% of its customers will see their bills increase if both proposals are approved.

"What this means is that large numbers of customers would be down to the point where bundled (utility) service is cheaper, or it's so close that they wouldn't bother choosing an (alternative) provider," says Phillip

O'Connor, president of AES NewEnergy's Chicago office. "You cannot have competition being viable when your base of potential customers is so small."

Arlene Juracek, ComEd vice-president of regulatory and strategic services, counters that few businesses actually will pay higher rates in the short term because the rise in delivery charges will be offset in many cases by a corresponding decrease in "transition" fees paid to the utility when customers use another supplier.

The Aug. 31 transmission rate proposal, filed with the Federal Energy Regulatory Commission (FERC), surprised the Illinois Commerce Commission, which asked FERC two weeks ago to block the rate hike.

The latest rate hike proposal incorporates a proposed change in ComEd's account methodology, in which the utility would wipe off its books more than \$660 million of accumulated depreciation of transmission assets and ask ratepayers to shoulder that investment again.

'Unjust and unreasonable'

In its filing with FERC, the ICC said the proposed change "would result in artificially high transmission rates, and an unjust and unreasonable windfall to ComEd at the expense of transmission ratepayers."

"They're essentially changing the rules of the game halfway through the game," says ICC Commissioner Terry Harvill.

ComEd responds that FERC itself — in an order last year pushing utilities to combine their transmission assets into large, regional networks — said utilities could consider changing the accounting method.

"ComEd believes we have an obligation to the shareholders of (parent company) Exelon Corp. to receive compensation in accordance with what is permissible by law," says Steven T. Naumann, ComEd vice-president in charge of transmission services. "The commission will determine if this is what they meant (in their order) or if it is not what they meant."

Meanwhile, the city of Chicago, frustrated by ComEd's resistance to sharing detailed financial data, is poised ask the ICC formally to order an outside audit of ComEd's books for 2000. The state attorney general's office and the Cook County state's attorney's office are joining the city in the petition, which could be filed as early as Monday, sources say.

The audit, which ComEd opposes, would be aimed at separating ordinary maintenance and improvement costs from the extraordinary measures ComEd took in 1999 and 2000 to beef up its distribution system, after acknowledging it had neglected that infrastructure during the previous two decades.

The behind-the-scenes skirmishing spotlights how seriously local government officials are taking the regulatory proceedings. While the new rates affect only those customers in the competitive market, they'll be the benchmark used for the power delivery charges all other ComEd customers will pay in 2005, when the utility's "bundled" rates are no longer frozen.

Setting the rules

"The company is very much aware of the fact that the rules for the future are getting set now," says William Abolt, commissioner of the city's Department of Environment. "Basically, the next 36 months are going to set an awful lot of the fees for the future."

Mr. Abolt says the audit request is one option the city has to pressure ComEd into opening its books, but says it wouldn't be necessary if the company agreed to do so voluntarily.

A ComEd executive says the data will be made available to those who sign a blanket confidentiality agreement — which intervenors in the case, including the city, aren't likely to sign.

Ms. Juracek of ComEd says the utility already has sifted extraordinary costs associated with its \$1.5-billion infrastructure upgrade out of the rate base. But she allows that most of those are minimal tree-trimming expenses. Large amounts of overtime paid to unionized workers, as well as contractor expenses, are included in the rates.

"There's no free lunch here," she says.

Says Mr. Abolt: "Now, it's time to sort that all out. So, let's sort it out."

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